It is time now to charge a second task force to do operational strategic planning for reopening, thinking through every dimension of how Rollins goes back to work. This is not Emergency Operations Committee (EOC) work, though the task force will want to heed their counsel.

Instead, we need to gather the right people around the table to develop operational plans for each scenario.

**Scenario 1**
We are able to open on campus on September 14th. What do we need to do to prepare for an execute this opening?

a. What is the shortest on-campus orientation we can imagine? How can we keep early arrivals to an absolute minimum? How will we handle fall sport student athletes?
b. What if social distancing and mask practices are required? How will we handle dining if large group gatherings are still disallowed? Theater, music, and sporting events without audiences?
c. Will we have health screening for students upon arrival?
d. Can we imagine with any efficacy and practicality a “closed campus” for a period, where only current students, faculty, and staff are allowed on campus?
e. What if some students/families say they want to begin the semester but not on campus; i.e. they want to stay home for the fall and enroll on-line?
f. What if we open in the fall with all rooms being singles for the first semester– how many could we house assuming we have 300 in Lakeside? What if the only in-person instruction was offered to residential students for the first semester and all commuters and others had to be on-line? What if we encouraged commuters and others to start in January, where we would resume full, normal operations?

**Scenario 2**
We are able to open on September 14th but must begin the semester virtually and invite students to campus when guidance permits?

**Scenario 3**
We are not able to open on-campus operations in the fall, but must offer our academic and student engagement programs on-line for the fall semester.
Strategic Planning Task Force

Charge: Operational Strategic Planning for Reopening in Fall 2020

MEMBERSHIP

Co-Chairs

- Mamta Accapadi, Vice President for Student Affairs
- Susan Rundell Singer, Vice President for Academic Affairs and Provost

Membership

- Cory Baden, Director of Student Account Services
- Gabriel Barreneche, CLA Associate Dean of Advising and Director of R-Compass
- Cristina Cabanilla, Director of Operations
- Jennifer Cavenaugh, CLA Dean of Faculty
- Nancy Chick, Director, Endeavor Foundation Center for Faculty Development
- Aspen Fox, Assistant Director, Residential Life and Explorations
- Leon Hayner, Associate Dean, Senior Director of Residential Life and Explorations
- Matt Hawks, Associate Vice President, HR & Risk Management
- Stephanie Henning, Registrar
- Ashley Kistler, CLA Associate Dean for Academics (Incoming Fall 2020)
- Zaire McCoy, Associate Vice President for Enrollment Management & Dean of Admission
- Micki Meyer, Lord Family Assistant Vice President for Student Affairs – Community
- Ken Miller, Assistant Vice President of Public Safety
- Trish Moser, Director of Special Projects, Division of Student Affairs
- Pennie Parker, Director of Athletics
- Scott Rayburn, Manager, Safety and Emergency Planning
- Jenifer Ruby, Director, International Student and Scholar Services
- Emily Russell, CLA Associate Dean for Academics (Outgoing Spring 2020)
- Rob Sanders, Dean, Hamilton Holt School
- Bill Short, Associate VP for Finance and Assistant Treasurer
- Dennis Short, Head Coach, Women’s Lacrosse
- Bill Seyfreid, Associate Dean for Academics, Crummer Graduate School of Business
- Denise Snyder, Assistant Director/Clinical Coordinator of Health Services
- Sam Stark, Vice President of Communications & External Relations
- Troy Thomason, CIO and Assistant Vice President of Information Technology
- Tricia Zelaya-Leon, Director of Career Development

Task Force Staff

- Tina Hall, Executive Assistant, Provost’s Office
- Toni Strollo Holbrook, Assistant Provost, Institutional Effectiveness
- Bayrex Rodriguez, Data Analyst, Information Technology